

European Battery Alliance Fostering a Strategic Value Chain

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ALBATTS Workshop: Battery Cells Manufacturing – Job Roles & Skills

20.01.2021

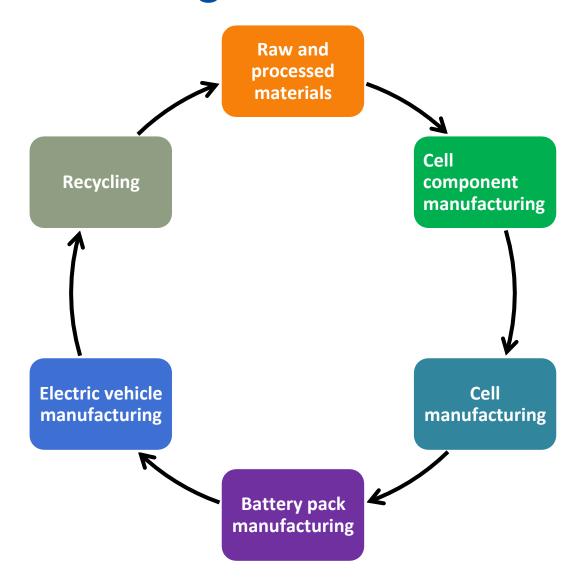
European Battery Alliance - Launched in October 2017: VP Šefčovič

- Battery Action Plan May
 2018
- To establish a complete, competitive and sustainable battery value chain in the EU with spillover effects over upstream and downstream industries

- Who is involved
- ➤ Member States
- **≻**Industry
- Commission services
- ➤ European Investment Bank
- **≻**Innoenergy
- >Innovation actors

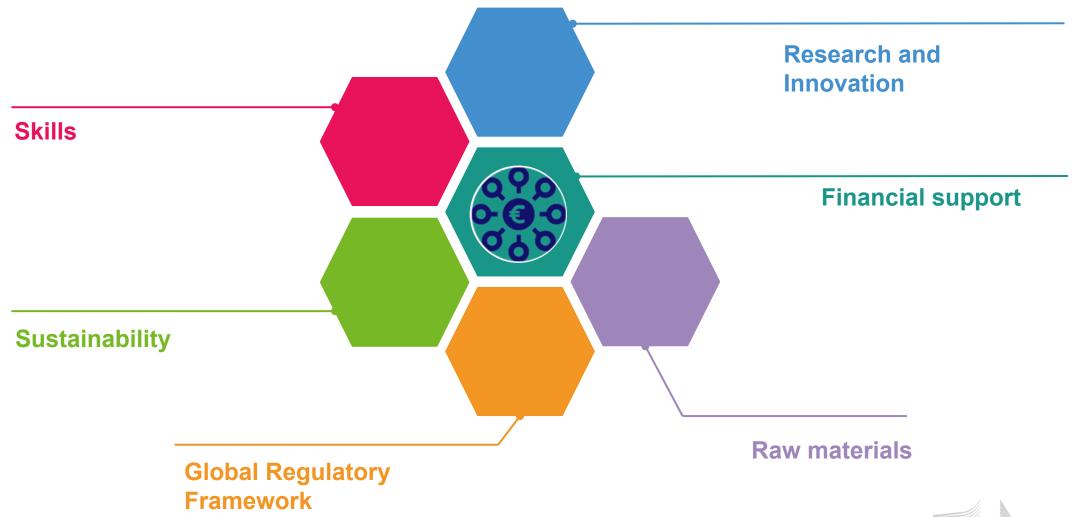


EBA: Covers all segments of the value chain





Instruments: Battery Action Plan, May 2018





Green Deal

The European Green Deal is about **improving the well-being of people**. Making Europe climate-neutral and protecting our natural habitat will be good for people, planet and economy. No one will be left behind.

The EU will:



Become climate-neutral by 2050



Protect human life, animals and plants, by cutting pollution



Help companies become world leaders in clean products and technologies



Help ensure a just and inclusive transition



EBA and Green Deal (COM Dec. 2019)

"Promoting new forms of collaboration with industry and investments in strategic value chains are essential.

The Commission will continue to implement the Strategic Action Plan on Batteries and support the European Battery Alliance

It will propose legislation in 2020 to ensure a safe, circular and sustainable battery value chain for all batteries, including to supply the growing market of electric vehicles. The Commission will also support other initiatives leading to alliances and to a large-scale pooling of resources, for example in the form of Important Projects of Common European Interest, where targeted time-bound State aid can help build new innovative open value chains."

EBA and Industrial Policy (March 2020): Green, digital and resilient value chains

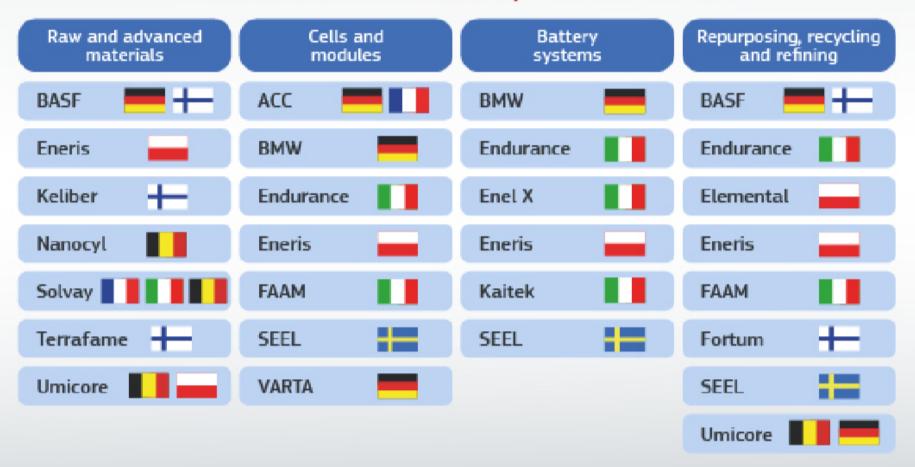
"Where identified as necessary, the approach of industrial alliances could be the appropriate tool. This has already shown its benefit in the area of batteries, plastics and microelectronics.

The European Battery Alliance has managed to move the EU to a position of industrial frontrunner in this key technology. Alliances can steer work and help finance large-scale projects with positive spillover effects across Europe, using the knowledge of SMEs, big companies, researchers and regions to help remove barriers to innovation and improve policy coherence"



Batteries – IPCEI – December 2019

Commission approves €3.2 billion support by seven Member States for project of common European interest for battery value chain





2nd Batteries - IPCEI

- 12 Member States
- Coordination by DE
- Over 40 enterprises
- All segments of the value chain
- Spill over effects: job creation, collaborations with Universities and RTOs
- Approval is imminent



Battery Regulation – COM proposal 10 Dec 2021

To ensure that only high-quality batteries are placed on the EU market and that those batteries are produced with low environmental impact, using materials that have been obtained in full respect of social and ecological standards. Batteries should also be long lasting and safe. After being used, batteries should be collected and recycled at the end of their life.



Thank you



Recovery and Resilience Facility



RECOVERY AND RESILIENCE FACILITY

FINANCIAL SUPPORT TO BOTH PUBLIC INVESTMENTS AND REFORMS



Up to

€312.5 billion

in grants

Up to



in loans





EBA and Recovery and Resilience Facility



RECOVERY AND RESILIENCE FACILITY

FLAGSHIP AREAS FOR INVESTMENTS AND REFORMS

POWER UP

CLEAN TECHNOLOGIES AND RENEWABLES

RENOVATE

ENERGY EFFICIENCY OF BUILDINGS

RECHARGE AND REFUEL

SUSTAINABLE TRANSPORT AND CHARGING STATIONS

CONNECT

ROLL-OUT OF RAPID BROADBAND SERVICES

MODERNISE

DIGITALISATION OF PUBLIC ADMINISTRATION

SCALE-UP

DATA CLOUD CAPACITIES AND SUSTAINABLE PROCESSORS

RESKILL AND UPSKILL

EDUCATION AND TRAINING TO SUPPORT DIGITAL SKILLS





State of the industry –The Battery Global Arms Race

ALBATTS webinar 20 January 2021

Benchmark Mineral Intelligence Contact:

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HQ: London, UK | Offices: Fort Lauderdale, Shanghai, Santiago, San Francisco, Tokyo

The rise of Benchmark Mineral Intelligence



Founded in Sept 2014, Launch Jan 2015 =1Person May 2019 =26People



Specialised focus on the supply chain for lithium ion batteries





Cathodes

Anodes



















Price & Market Assessments

- LithiumCobalt
- Megafactories
- Anode
 - Cathode
- Nickel

Graphite

Forecasting

- Lithium
- Manganese
- Cobalt
- Lithium ion

cells

- Graphite
- Nickel

Consultancy

Events

- Benchmark WorldTour
- Cathodes Conference
- Anodes Conference
- Battery Megafactories 2021



©Benchmark Mineral Intelligence 2020

Capacity update – Relentless rise in cell capacity 2015



57 GWh



Capacity update -Relentless rise in pipeline cell capacity

2015



TESLA

Panasonic





























Jan 2021









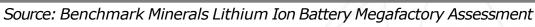


Capital committed

in 2020



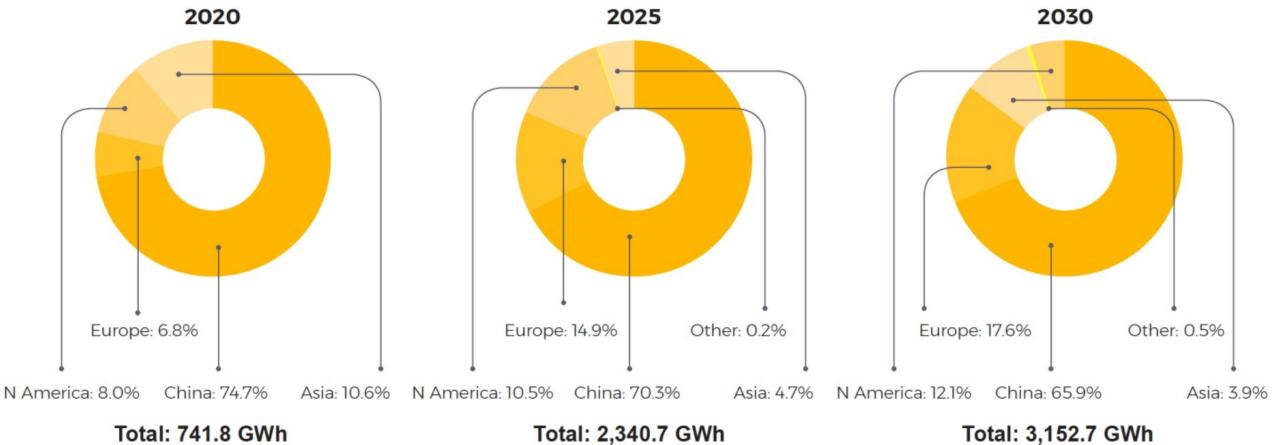








Capacity build out - China dominates the next decade



Total: 741.8 GWh

Total: 2,340.7 GWh

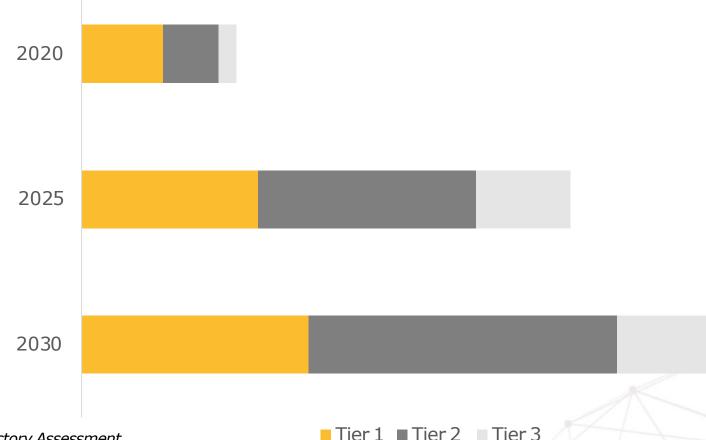
Source: Benchmark Minerals Lithium Ion Battery Megafactory Assessment



Not all cells are created equal - How much of that capacity is ready to supply global automakers

Benchmark Tiering System

- Benchmark introduced tiering system in 2019 to show cell plants ready too supply global EV market
- Europe roughly mirrors the long term average with Tier 1 making up 35% of capacity by 2030



Source: Benchmark Minerals Lithium Ion Battery Megafactory Assessment



European breakdown -big capacity plans























Av. EU plant size 2030

32.6 **GWh**

Global average 16.9 GWh

Germany

Poland

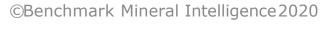
Hungary

Sweden

Other

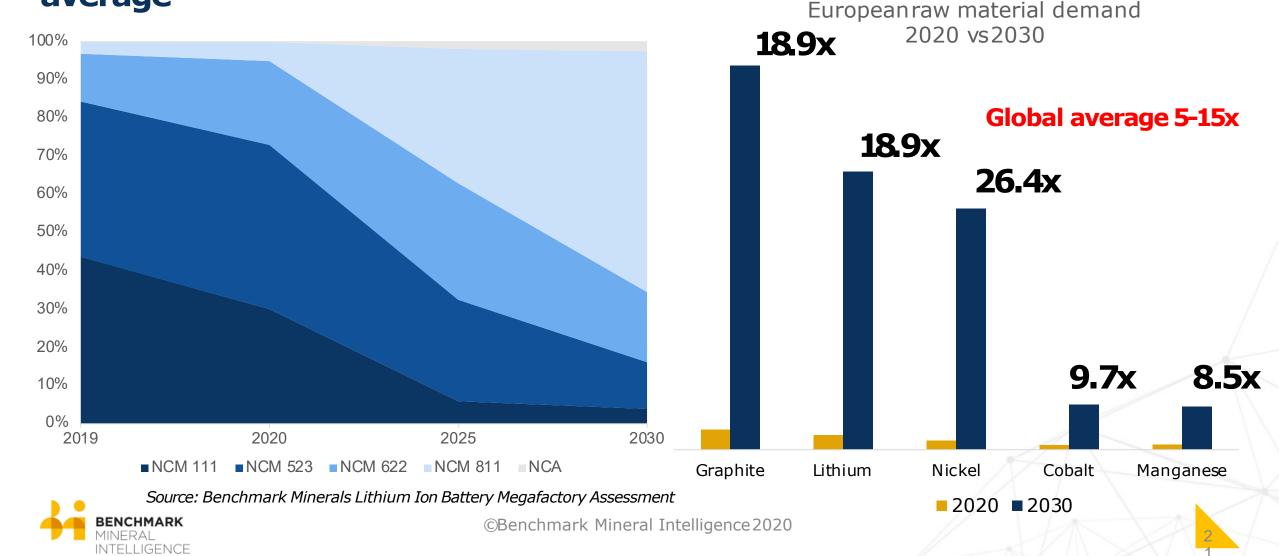
Total

Source: Benchmark Minerals Lithium Ion Battery Megafactory Assessment



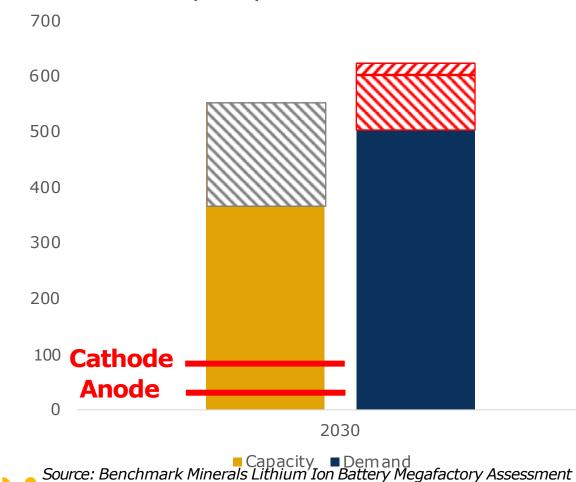


European raw material demand growth 2020 vs 2030 to exceed global average



Does Europe need more cell capacity?

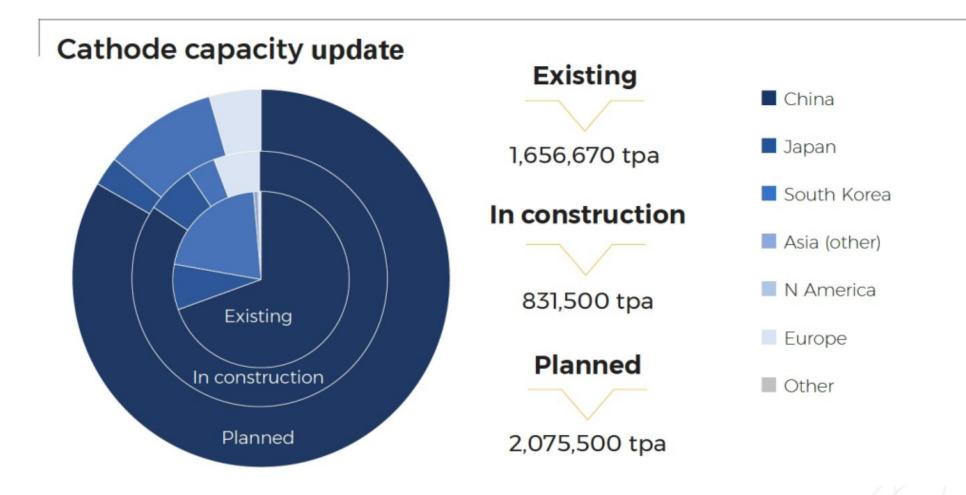
Capacity vs demand 2030



- Cell rejects, new line commissioning and ramp up have a huge impact on production levels vscapacity
- Not all listed capacity will build out to planned timelines, some will never make it off the drawing board and consolidation will impact the outlook – changes happening almost every day!
- Whilst space remains for further European cell plants, environment is increasingly competitive and early mover tier 1players will not give up market share easily
- Having said this, upstream developments are lacking –cathode and anode developments extremely limited

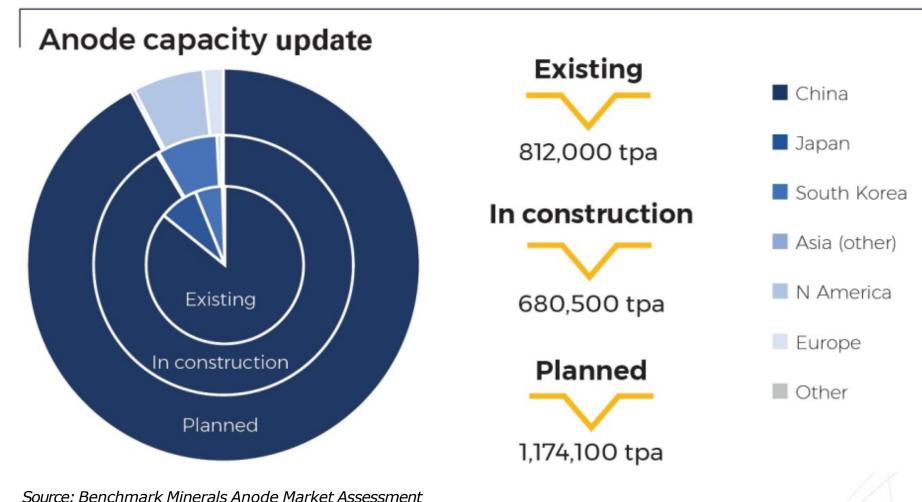


European upstream developments far behind cell capacity





European upstream developments far behind cell capacity





©Benchmark Mineral Intelligence 2020

Summary and questions

- Europe as a region has seen significant commitments in new capacity via policy and stimulus –194% increase in forecast capacity in past 2 years. Germany, in particular, has benefitted although large proportion is dependent on the success of 2 projects.
- European investment has focused largely on the downstream and the region needs to strengthen
 efforts in mid and upstream development. Lack of refining/processing capacity alongside securing
 raw materials for the region is a growing concern as markets tighten and long-term agreements lock
 up available supply









Battery Manufacturing Job Roles and Skills Workshop

Alliance for Batteries Technology, Training and Skills 2019-2023

ALBATTS WORKSHOPS, JANUARY 2021

Dr. Anders Norberg, Skellefteå municipality,
Coordinator of the ERASMUS+ Sector Skills Alliances
ALBATTS Project



What is **ALBATTS**?



4-year (2019-2023) Erasmus+ funded project

Blueprint for Sectoral Cooperation on Skills in Battery sector

- Contributes to the electrification of transport, green energy and environmental goals in Europe
- Gathers demand and supply sides of competences in the battery value chain

What is **ALBATTS**?



- Identification of skills and job roles needs
- Enabling education sector to provide education and training for the future workers and specialists needed by the battery sector

- Set up clear sectoral skills strategy
- Covers the battery life cycle batteries developed for and used in both stationary and mobile applications



Partners

















































ALBATTSSectoral Intelligence

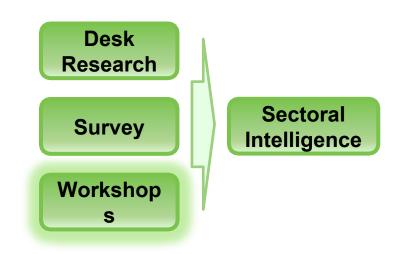
Q1: What is going on?





ALBATTS Workshop Series

- Brings stakeholders together to participate on the skills intelligence updates and consult on the latest inputs
- Workshop Series starts by 2021 and will be hold till 2023





ALBATTS Workshop Series

BATTERY MANUFACTURING

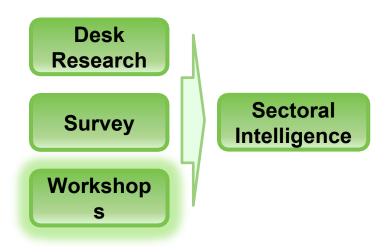
20 January 2021 - 10:00h / 11:30h

STATIONARY

26 January 2021 - 15:00h / 16:15h

AUTOMOTIVE

27 January 2021 - 14:00h / 15:30h





Please register to other ALBATTS currently planned workshops:

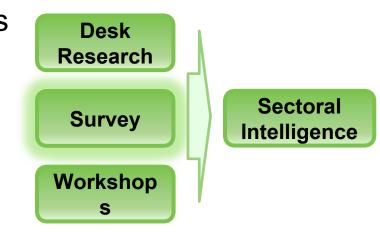
https://www.project-albatts.eu/en/listnewsevents





ALBATTS Online Survey

 Online Survey is focused on detailed analysis of skills and job roles needed in the sector





Please, join participate in online questionnaire:

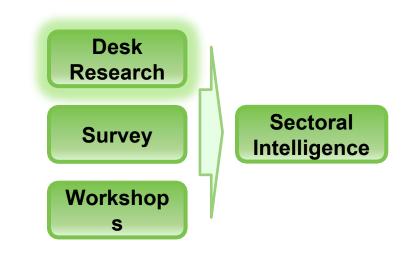
https://stakeholders.project-albatts.eu/s/survey2020





ALBATTS Desk Research

- Desk research provide screening of the latest information relevant for skills agenda in Battery Sector
- Desk Research starts by 2020 and will be hold till 2023





ALBATTS Desk Research

- D3.3 Desk Research and Data Analysis (Nov 20) Overview of the Battery Sector
- <u>Applications Desk Research Report</u> (Aug 20) Details related to battery application sub-sector
- Desk
 Research

 Survey

 Sectoral
 Intelligence

 Workshop
 s

D5.1 Intelligence in Mobile Battery Applications – Desk
 Research Report (Aug 20) – Details related to battery application sub-sector





ALBATTS

Education and Training

Q2: How can we adress the education and training needs?



ALBATTS will...

-

- Analyse new job roles
- Suggest learning objectives
- Develop course plans
- Develop learning material
- Try out adaptive learning
- Pilot-test innovative courses
- Train-the-trainer guidelines
- Network!
- Use European instruments
- Implement results







European Quality Assurance in Vocational Education and Training











ESCO

European Skills/Competences, qualifications and Occupations





To get involved with the **albatts** stakeholders group:

Stakeholder registration **here**

Follow us on:

Web: https://www.project-albatts.eu

LinkedIn: LinkedIn

Facebook: Facebook

Twitter: Twitter (@ALBATTS1)

Mail: info@project-albatts.eu



Thank you

Presenter

Contact:

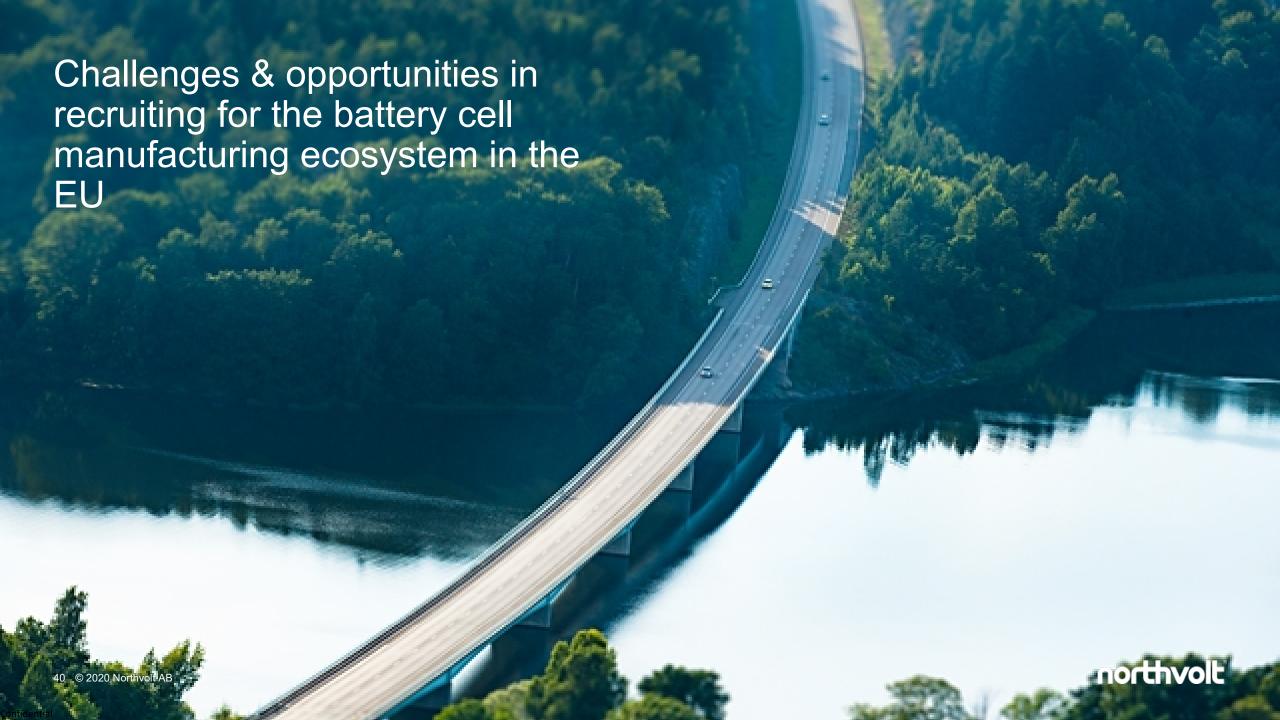
anders.norberg@skelleftea.se



northvolt® Going from 30 to 3000

Albatts Battery Cells Manufacturing Workshop

Katarina Borstedt, Director of Growth







The ramp up Northvolt Ett



3000 employees when fully built...

Management, administration and other support

Engineers

Maintenance

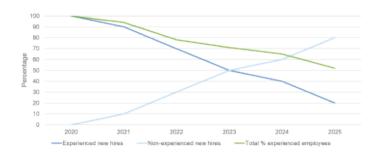
Operations



Three important aspects to ensure a successful growth in the Skellefteå region

1. Experienced vs unexperienced

50% of the direct workers will come from educational programs, with no previous industrial experience



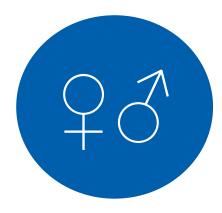
2. Local hires vs relocation

50% will be recruited outside of the region



3. Men vs women

Ambition to build a gender balanced workplace – 50% female workers





Main European recruitment challenges

- → Absence of (practical) experience from high volume manufacturing scale up
- ⇒ Little European background in battery manufacturing
- → Lack of understanding from nearby industries on similarities in manufacturing flow



Thanks!







MAGNA ENERGY STORAGE a.s.

INTRODUCTION

- MAGMANA ENERGYSTORAGE (MES) is a Czech Republic based manufacturer of a new type of lion battery cells – HE3DAbattery technology.
- ☐ Pilot line since 2017, first mass production line of 200 MWh/year commissioned to test operations in September 2020, target capacity 15,5 GWh/year.
- HE3DAs.r.o. is an applied R&D company in the field of lithium-ion battery technology. HE3DA developed a new patented lithium-ion battery technology platform (HE3DAtechnology).
- MAGNA ENERGYSTORAGEa.s. (MES) is an exclusive licensed producer of HE3DAtechnology, second production company is being prepared in the USA.





HE3DA BATTERY TECHNOLOGY

Existing lithium-ion batteries

Crucial for renewable energy storage and EV charging infrastructure but dangerous and not efficient

Existing Li-ion Technologies

- ✓ Focus on High Energy Density
- ✓ Unsafe Highly flammable
- ✓ Difficult to Recycle
- ✓ Limited Cell size
- ✓ Expensive for large energy storage

HE3DA Technology

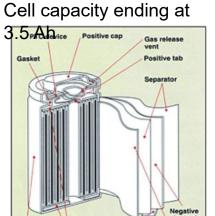
- **✓** Focus on Durability
- ✓ Incomparable Safety Nonflammability
- √ Fully Recyclable
- ✓ Unlimited Cell Size
- ✓ Cost efficient energy storage

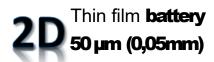


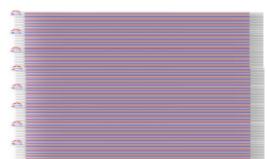
HE3DA BATTERY TECHNOLOGY Cont.

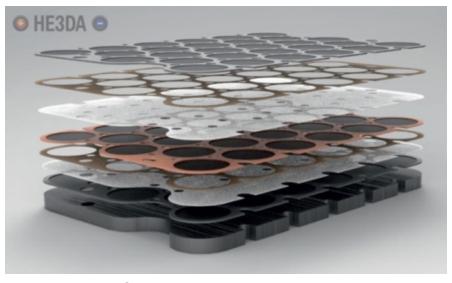
We've changed the ARCHITECTURE of Li-ion batteries

Patented technology









Cell capacity starting at 270 Ah





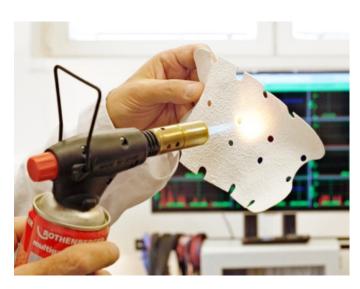


HE3DA BATTERY TECHNOLOGY Cont.

KEY ADVANTAGES

HE3DA® is not just a single battery, but a new technology platform. The use of current active materials on a nano level and innovative design solutions of battery cells enable much greater thickness of electrodes up to 2 mm and orders of magnitude larger cells up to a capacity of 100 kWh. The main competitive advantages of HE3DAtechnology include:

- **Safety** The absence of organic substances other than the electrolyte, degassing valve and ceramic separator ensure safe short-circuit discharge and at the same time eliminate the risk of explosion or uncontrolled combustion, even when exposed to open flames.
- Flexibility HE3DA technology allows flexible cell design with parameters that correspond to the intended use (capacity, charging and discharging time, price, volumetric capacity, shape, etc.).
 - Efficiency The overall efficiency of electricity storage with HE3DA technology is provided on the one hand by technical parameters of battery cells, on the other hand by low costs for cell production (simple efficient production) and low costs for the integration of cells into battery systems (a small number of cells in the system, low cooling requirements, minimalist BMS).
 - **Recyclability** An important advantage is also the 100% recyclability of the battery cell at the end of its life. The cell can be easily disassembled, the materials separated and reused.





HE3DA BATTERY TECHNOLOGY Cont. BATTERY CELLS SPECIFICATIONS

BATTERYCELLS WITH ADJUSTABLE PARAMETERS

 Flexible cell design with parameters that fit the intended use (capacity, charging and discharging time, price, volumetric capacity, shape, etc.)

BATTERYCELLS PORTFOLIO

- □ Cell capacity 1 and 2 kWh (from 2023 up to 100kWh)
- ☐ Electrode thickness 0,5 2 mm
 - > 1,7 mm electrode cells energy line
 - > 0,5 mm electrode cells power line
- ☐ Chemistry NMC111, graphite, new chemistries in the pipeline
- Voltage range 2 4,3 V
- Recommended operational voltage range 3 4,1 V
- Capacity in operational range 85%
- \Box C-rate charge 1 0,125
- \Box C-rate discharge 2 0,25
- Operating temperature -10 to 80°C
- Cycle life > 100.000 at 10% DOD, 1000 at 100% DOD
- Volumetric capacity 150 Wh/L, 94 Wh/kg
- ☐ Battery response rate +80A to -80A is 40 ms



HE3D/

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HE3DA BATTERY TECHNOLOGY Cont. BATTERY STORAGE: HE3DA vs. CURRENT TECHNOLOGY

BATTERY STORAGE SYSTEM COMPOSITION												
	HE3DA TECHNO	DLOGY										
EV charger battery storage container capacity	kWh	500	1 000	500	1000							
Battery cell capacity	kWh	0,014	0,014	1	2							
Battery cell nominalvolatage	V	3,7	3,7	3,7	3,7							
Number of battery cell	Units	35 714	71 429	500	500							
Number of connections on battery cells	Units	71 429	142 857	1 000	1000							
Number of chips on cell	Units	35 714	71 429	500	500							
Number of batterycell packs*	Units	1 488	2 976	2	2							
Number of 900 Vlines	Units	147	294	2	2							
Number of switches	Units	147	294	2	2							
Things that can stop working	Units	144 639	289 278	2 006	2006							
Things that can stop working perkWh	Units/kW	289	289	4,0	2,0							
	h											
* 90 V pack for current technology assumed												

	SAFETY	
	CURRENT TECHNOLOGY	HE3DA TECHNOLOGY
Safety	Safety elements build	Inherently safe HE3DA
	arround generally unsafe	battery cell: safe discharge
	battery cells	in short circuit, does not
		explode on mechanical
		damage or even when
		exposed to open fire

	THERMAL MANAGEMENT	
	CURRENT TECHNOLOGY	HE3DA TECHNOLOGY
Cell operating temperature range	Narrow	Wide
Cooling system	Sophisticated uneffcient air S	imple liquid cooling system,
	cooling	cells 20 kWh plus can be
		cooled by internal
		electrolyte circulation

OTHER IMPORTANT FEATURES

CURRENT TECHNOLOGY

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HE3DA TECHNOLOGY

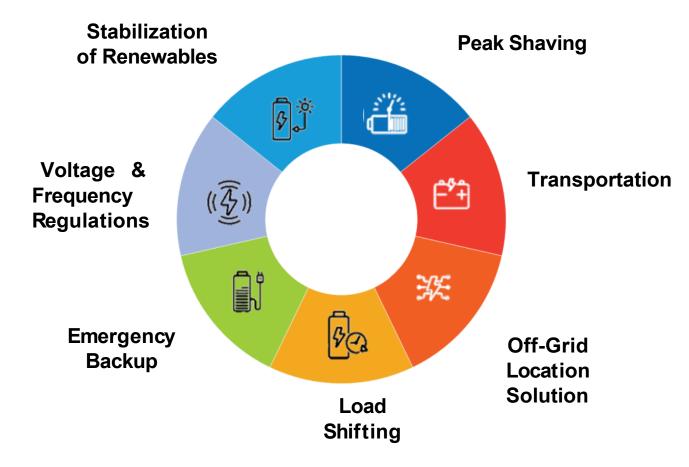
HE3DA technology advantages

The table compares current li-ion cylindrical cells container storage unit with HE3DAstorage unit.

- Higher reliability
- Lower O&M costs
- Lower investment costs
- Safety

- Lower electricity losses
 - Lower transformation losses
 - Lower own consumption
- ☐ 100% recyclability

SEGMENTS AND PRODUCTS



- Current focus on stationary energy storage applications.
- Basic division of the storage unit's product portfolio can be done based on the installed capacity:
 - ☐ Small scale: 15 kWh storage systems that can be combined to build up bigger capacity
 - ☐ Large scale: container storage systems, starting at 500 kWh
 - Custom made systems



PRODUCTS Cont. LARGE SCALE ENERGY STORAGE

SAFE, EFFICIENT AND COMPACT STORAGE UNITS

- Starting at 0,5 MWh
- Custom made box or standard shipping container units (from 10ft to 40ft)
- Efficient cell integration into a battery storage unit:
 - > Small number of cells
 - Low cooling / heating requirements
- Cells are inherently safe
- Fully recyclable battery cells

1,7 M M ELECTRODES 0,5 MWh STORAGE UNIT

- Nominal capacity 540 000 Wh
- Charging current 30-270 A
- DCinput 1100-90V
- DCoutput 1100-90V
- Peak power 540 000 W
- Operating ambient temperature -30-80 °C
- Weight 9 500 Kg
- Dimensions (WxDxH) 2,6 x 2,2 x 2,5 m



PRODUCTS Cont. LARGE SCALE ENERGY STORAGE

FEATURES

SAFETY

- Inherently safe battery cells
- Safe discharge in short circuit
- Cells do not explode when exposed to fire

EFFICIENCY

- Efficient battery cell production
- Efficient cells integration into a storage system (small number of cells, efficient thermal management)
- Operational efficiency
- =low cost of kWh stored during battery lifespan

SUSTAINABILITY

☐ Fully recyclable battery cells



APPLICATIONS

CUSTOMER APPLICATIONS

- Demand charge reduction
- Storage and renewables self consumption
- Power reliability and backup
- Power quality

E-VEHICLES INFRASTRUCTURE

■ Battery balanced EVchargers

DISTRIBUTION NETWORK **APPLICATIONS**

Energy and ancillary services

- Frequency regulation
- Renewables firming and smoothing
- Load following
- Wholesale arbitrage
- ☐ Black start / voltage support

Capacity

- Local capacity
- Distribution investments deferral
- Reserve capacity

UTILIZATION EXAMPLES

CITY CENTER EV CHARGER

 DCcharger, technology placed underground (2x150 kW or 10x30 KW)

INDUSTRIAL CUSTOMERS / COMERCIAL

BUILDINGS SMART GRID

Renewables integration, peak shaving, power quality, reliability and backup, **EV** charging

VIRTUAL BATTERY

Efficient centralized energy storage for multiple households enabling wide range of micro grid functions

HOSPITALS AND OTHER CRITICAL **INFRASTRUCTURE**

 Uninterrupted power supply, potential to utilize other battery storage benefits

ISLAND OPERATIONS

 Storage enabling autonomous energy systems

RENEWABLE SOURCES

☐ Turning unpredictable sources into stable and predictable

GRID AND DISRIBUTION NETWORS

☐ Flexible tool for gridand distribution networks operators



PRODUCTS Cont.

SMALL SCALE ENERGY STORAGE

FEATURES

- ☐ Safety the first truly safe li-ion storagesystem
- ☐ Efficiency efficient hardware and operations
- ☐ Sustainability fully recyclable battery cells

UTILIZATION

- ☐ Renewable sources integration
- ☐ Peak shaving
- ☐ Power quality, reliability and backup
- ☐ Island operations

1,7 M M ELECTRODES 15 kWh STORAGE UNIT

- Nominal capacity: 15 000 Wh
- Continuous current: 35 A
- □ DCinput: 45 61,5 V
- ■DCoutput: 45 61,5 V
- ☐ Continuous recommended load: 25 A
- ☐ Continuous maximum load: 100 A
- □ Operating ambient temperature: -30 to 80°C
- ☐ Weight: 200 Kg
- ☐ Estimated number of cycles 5000
- ☐ The life cycle expectancy: 20 years







PRODUCTS Cont.

HE3DA BATTERY BALANCED EV CHARGER

- Efficient way to add charging capacity in locations with grid capacity constraint.
- Flexibility to divide the charging capacity (grid plus battery) into different charging speed outlets, both when designing new location or in real time in a location with needed infrastructure, for example:
 - Xunits 150 kW superchargers in a city center
 - 3X units 50 kW chargers in a shopping mall parking
 - 10X units 15 kW chargers in an office building parking
 - > or any combinations of the above.
- Efficient DCarchitecture, lower transformation electricity losses, lower investment costs.
- Scalable system, easy to add storage capacity and charging outlets.
- Potential to place the technologies underground under a parking space in city centers.
- HE3DAbattery storage safety, recyclability and other benefits.
- Potential to use the storage for renewables integration, peak shaving, backup, system services etc..





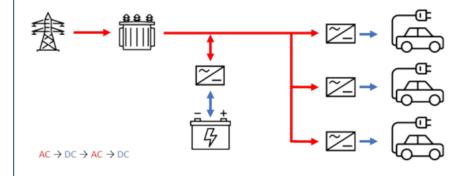


PRODUCTS Cont.

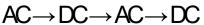
HE3DA BATTERY BALANCED EV CHARGER

Current architecture

- ☐ The battery storage is currently used primarily to eliminate the cost of electricity purchased in peak hours.
- ☐ The setup of the system is inefficient due to high investment costs as well as high electricity transformation losses.
- Safety is an issue.

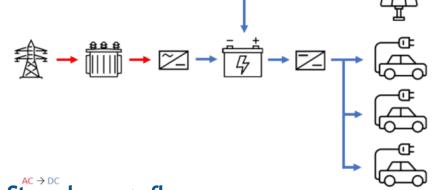


Stored energy flow



HE3DA architecture

- The HE3DAstorage is utilized to maximize the sales of the charging location and minimize the purchase cost of electricity sold.
- □ The technology setup brings lower investment costs, lower electricity losses, lower O&M costs, safety, flexibility of dividing the charging capacity and other advantages.





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PRODUCTS Cont.

HE3DA BATTERY BALANCEDEV CHARGER



SHOPPING CENTERS and COMMERCIAL BUILDINGS

- Storage unit is safe to be placed in indoors garages
 - Flexible distribution of charging power
 - Renewables integration, peak shaving, backup etc.



RESIDENTIAL AREA

- Scalable solution for dense residential areas
 Flexible charging power distribution in realtime
 - Potential to use the storage as virtual battery



CITY CENTER SUPERCHARGER

- Compact technology can be placed underground
 - Superchargers or a larger number of slower outlets
 - Easily scalable in time as EV penetration grows



FUEL STATION

- Simple transformation of a fuel station into a supercharger
- Renewables integration, peak shaving, backup etc.

HE3DA 💿

PRODUCTS Cont. OTHER FIELDS OF DEVELOPMENT

MARITIME TRANSPORTATION

Ongoing construction of the first HE3DAelectric boat which shall serve as prove of concept, HE3DA e-boat shall be put into operation by end 2020 and shall be used for extensive testing.

□ Our objective: Clean transport from China to Europe with one stop for charging from solarpower on Arabian Peninsula = first electrified route by 2023.



ROAD TRANSPORTATIONAND MACHINERY

Ongoing development of battery units and power trains for trucks, forklifts, construction technology, mining technology, military vehicles and other heavy machinery.

Development of an electric racing truck for Dakar rally as a test of the technology in the harshest conditions in partnership with Loprais Team.





PRODUCTION CAPACITY DEVELOPMENT

- Investment sum to date 54 mil. Euro, subscribing equity and discussing with ElB and other institutions to finance capacity expansion.
- First line into commercial operations in 1Q2021, two more lines added into the existing facilities in 2021-2023 to have full battery cell production portfolio.
- Land for second production building acquired, capacity ramp up to 15,5 GWh shall be done with structure of production lines based on market requirements and demand build on the production of the first three lines.

	20	2021				2022				2023			2024				2025				2026				
	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Building 1																									
Line 1/energy cells, 1,7mm																									
Line 2/power cells, 0,5-1,0mm																									
Line 3/new chemistry																									
Building 2/0																									
Building 2/Phase 1																									
Building 2/Phase 2																									
Line 4/1GWh																									
Line 5/5x1GWh																									
Line 6/9x1GWh																									

PROJECT		
CONTRUCTION		
TEST OPERATIONS		
OPERATIONS		

PRODUCTION CAPACITY		<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>
Production capacity (year end)	MWh	0	200	300	500	1 500	6 500	15 500	15500	15500	15500
Available production capacity	MWh	0	151	275	366	749	4 007	11 012	15500	15500	15500



CONTACT

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